Mr Larry J Gordon Health Department Albuquerque H Mex

Dear Larry :

I extend to you and to your staff my most sincere congretulations upon your receiving the first place in the 1961 Sammel J Grushing competition for 1961. That is a real honor won under severe competit include your staff for such an award could be won only with complete team work . That means you have established good relationship among your staff which to me is all important Not only is it important but also indicates that you have day by day and hour by hour had the welfame of your staff at heart and have carefully gauged work load and capabilities. Ability to do this is the most outstanding characteristic of a successful administrator-again congretulations.

I enjoyed receiving a letter from Howard E Hough announcing your victory.

17. m. Pobla Health Inbarolow

#### MARSHALL CLINIC

401 N. PENN ROSWELL, NEW MEXICO

WM. J. WAGNER, M.D. DISEASES OF THE SKIN AND ALLERGIES

E. A. LATIMER, JR., M.D. GENERAL PRACTICE

H. D. JOHNSON, JR., D.D.S. ORTHODONTIST

GENE FOWLER
BUSINESS MANAGER

April 26, 1965

Mr. Larry J. Gordon Albuquerque Health Department Albuquerque, New Mexico

Dear Mr. Gordon:

L. J. MARSHALL, M.D.

GENERAL SURGERY

U. S. MARSHALL, M.D.

GENERAL SURGERY

GENERAL PRACTICE
T. L. STANGEBYE, JR., M.D.

INTERNAL MEDICINE

J. B. COTNER. M.D.

AND GENERAL PRACTICE

AND GYNECOLOGY

Congratulations on receiving the Crumbine Award. The City of Albuquerque and the entire state of New Mexico, and to say the least the Department of Public Health are very proud of the Albuquerque Health Department, and more especially to you as it's Director.

As Chairman of the Board of Public Health may I extend to you our appreciation for a job well done.

Sincerely

I. J. Marshall. M. D.

# State of Georgia Department of Public Health

JOHN H. VENABLE, M. D., DIRECTOR 47 TRINITY AVE. ATLANTA, GEORGIA 30334

May 14, 1969

Mr. Larry J. Gordon, B. S., M.P.H. Director, Environmental Services Division State Health and Social Services Department P. O. Box 2348 Santa Fe, New Mexico 87501

Dear Larry:

Congratulations on being the "Profile Character" in the March-April, 1969 issue of Health Officers News Digest.

It has been a pleasure to know you through the years and I appreciate your inherent abilities, keen intellect, organizational know-how and enthusiasm for the cause of public health.

The Health Officers News Digest is also to be congratulated for selecting such a worthy individual.

Sincerely,

A. Faegin Parrish, Director

Personnel Services

AFP:1r

# PENINSULA

PLANNING

DISTRICT

COMMISSION

2019 CUNNINGHAM DRIVE

HAMPTON, VA. 23366

A.C.703 - 838 - 4238

January 18, 1971

Mr. A. Thomas Kurz, Jr.
State of New Mexico
Department of Health and Social Services
Environmental Services Division
P.O. Box 2348
Santa Fe, New Mexico 87501

Dear Tom,

Thank you for a copy of your talk, <u>Health Department Participation</u>
in Planning for Action, which you so articulately presented at
A.P.H.A. in Houston.

It's uncanny that among the most provocative papers and discussions I had the pleasure of hearing, the State of New Mexico, Environmental Services Division had the biggest impact on my thinking.

I am indebted to you and Larry Gordon for the intellectual stimulation and vision you impart. I hope we can continue to correspond.

May I take the liberty of wishing you, Larry and your staff all the success that outstanding accomplishment can provide.

Kindest personal regards

Sincerely yours,

· al

Albert D. Castano, M.P.H. Health Planning Director

ADC: vb

## NEW MEXICO HIGHLANDS UNIVERSITY LAS VEGAS, NEW MEXICO 87701 November 21, 1973

Larry Gordon, M.S., M.P.H., Director Scientific Laboratory System Health and Social Services Department 2929 Monte Vista, N.E. Albuquerque, New Mexico 87106

Dear Larry:

Thank you kindly for the copy of your interesting and penetrating analysis of environmental management methods.

Your paper makes a concise and clever presentation of the subject.

Please do keep my name on your mailing list.

Thank you for the past help from the Environmental Improvement Agency which you built. The good work you initiated in our behalf is continuing though most of your energies must now be required by your new position.

Best wishes.

Sincerely,

Lora M. Shields, Director Environmental Health Division

LMS;jll



#### RAY BLANTON GOVERNOR

# STATE OF TENNESSEE DEPARTMENT OF PUBLIC HEALTH NASHVILLE 37219

Eugene W. Fowinkle, M.D., M.P.H.

July 12, 1978

Mr. Larry J. Gordon Deputy Secretary New Mexico Health and Environment Department P.O. Box 2348 Santa Fe, New Mexico 87501

Dear Larry:

I want to extend my deepest congratulations to you as recipient of the Walter F. Snyder Award. During my limited five years of attending the NEHA-AEC's, I have often heard of your accomplishments.

I have always read your articles and editorials in the Journal over the past several years. I appreciate your assistance, guidance, and information relative to the recent activity toward state government reorganization in Tennessee.

Again my congratulations, certainly you are most deserving of the Award.

Sincerely,

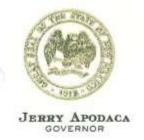
Wayne K. Scharber

ayn T. Schaden

Director

Bureau of Environmental Health Services

WKS/VR/tdb 1-6



# STATE OF NEW MEXICO

OFFICE OF THE GOVERNOR
SANTA FE
87503

July 20, 1978

Mr. Larry J. Gordon Deputy Secretary 809 St. Michael's Drive Santa Fe, New Mexico 87503

Dear Larry:

Thank you for the information on the Walter F. Snyder Award. Please accept my whole-hearted congratulations on being selected as its recipiant for 1978. You should be very proud of such an honor, and I am very delighted for you. I am glad things have worked out so well for you this past year.

I have enjoyed working with you very much and look forward to working together in the future.

Sincerely,

Chris Krahling Administrative Assistant to the Governor

CK/cm



# NEW MEXICO HEALTH SYSTEMS AGENCY

239 JOHNSON STREET / P. O. BOX 1296 / SANTA FE, NEW MEXICO 87501 / (505) 988-8079

#### SUB-AREA OFFICES

District 1 cro City of Farmington P.O. Box 900 Farmington, N.M. B7401 Telephone 325-1981

District 2 P.O. Box 1296 Santa Fe. N.M. 67501 Telephone 988-8079

District 3 and 8 2403 San Mateo, NE Suite Plaza No. 4 Albuquerque, N.M. 87110 Telephone 365-6789

Curry County Courthouse Clovis, N.M. 88101 Talephone 782-7714

District 5 District 5 2111/c Bullard P.O. Box 2325 Silver City, N.M. 88061 Telephone 388-1974

P.O. Box 5639 RIAC Robwell, N.M. 88201 Telephone 347-5425

July 17, 1978

Mr. Larry J. Gordon, Deputy Secretary Health and Environment Dept. P. O. Box 968 Santa Fe, New Mexico 87503

Dear Larry,

Congratulations on your receiving the

Walter F. Snyder award.

I believe it was well deserved. Again

Obstrict 7
S75 S. Alameda-City/County Bidg
Vour outstanding work has made New Mexico
Las Cruces. N.M. 88001
Telephone 523-7474
Look good

look good.

Sincepely,

Richard Brusueals

RB/er

# UNIVERSITY OF WASHINGTON

SEATTLE, WASHINGTON 98195

School of Public Health and Community Medicine Department of Environmental Health, SC-34

Mr. Larry Gordon, Deputy Secretary, New Mexico Health and Environment Department, P.O. Box 968, Santa Fe, New Mexico 87503 May 8, 1979

# Dear Larry:

Thank you very much for sending me the Department's Program Delivery Guide; I plan to have it as required reading for my management course next Autumn Quarter. Your agency impresses me both in terms of the scope of responsibility as well as the high level of quality of organization, and I hope that one of these days I will have the opportunity of paying you a visit to find out more information. It was a real pleasure meeting you. I appreciated your comments and suggestions concerning our program here, and I look forward to talking with you again. Thanks again,

Best wishes,

Jacques Faigenblum, Ph.D. Assistant Professor



237 East Palace Avenue Santa Fe, New Mexico 87501

November 19, 1980

Mr. Larry J. Gordon
Deputy Secretary
New Mexico Health and
Environment Department
Southwest Professional Plaza
Santa Fe, NM 87503

Dear Larry:

Just a note to add my congratulations to those you have already received on your installation as President of the American Public Health Association.

Although I am sure it will mean a great deal more work for you, it is an honor for the state of New Mexico to have one of its citizens elected to such a distinguished position.

Best wishes for a successful and enjoyable term.

Sincerely,

Jerry Apodaca

JA:1w



# COMMONWEALTH OF PENNSYLVANIA DEPARTMENT OF ENVIRONMENTAL RESOURCES

P.O. Box 2357 Harrisburg, Pennsylvania 17120



Office of Deputy Secretary for Planning

December 17, 1980

Mr. Larry J. Gordon President American Public Health Association 1015 18th Street, N.W. Washington, DC 20036

Dear Larry:

Congratulations upon your election as President of the American Public Health Association. I can think of no one more qualified for that assignment at a time when there is a need to rejuvenate the environmental leadership which APHA once had.

I wish you much luck in this important and significant endeavor.

With my best Seasons wishes to you and your family!

Sincerely yours,

Walter A. Lyon

Deputy Secretary for Planning



### STATE OF NEW MEXICO

Bruce King GOVERNOR

George S. Goldstein, Ph.D. SECRETARY

Larry J. Gordon, M.S., M.P.H. DEPUTY SECRETARY

HEALTH SERVICES DIVISION P.O. Box 968, Santa Fe, New Mexico 87503 (505) 827-3201

Michael J. Burkhart, M.P.H., Director

June 30, 1981

Larry Gordon, Deputy Secretary Health and Environment Department Southwest Plaza Santa Fe, New Mexico 87503

Dear Mr. Gordon:

Thank you for supplying me with copies of Nation's Health editorial and your letter of June 16, 1981 to Senator Leahy. I am a little more comfortable with the knowledge that the President of the Public Health Association will speak out against the appalling actions being taken in the nation's capitol by the persons elected to serve us. Keep up the good work. You speak for those of us who cannot.

Sincerely yours,

Mrs. Lorraine Gafford, Supervisor Certification and Licensure Section

LG/cs



# STATE OF NEW MEXICO

Bruce King GOVERNOR

George S. Goldstein, Ph.D. SECRETARY

Larry J. Gordon, M.S., M.P.H. DEPUTY SECRETARY

HEALTH SERVICES DIVISION
P.O. Box 968, Santa Fe, New Mexico 87503
(505) 827-3201
MICHAEL J. BURKHART, M.P.H., DIRECTOR

Jonathan M. Mann, M.D., M.P.H., Assistant Director Health Promotion—Disease Prevention Robert L. Lovato, M.P.A., Assistant Director Administration and Regulation

July 14, 1982

Larry J. Gordon, Deputy Secretary NM Health and Environment Department P.O. Box 968 Santa Fe, NM 87503

Dear Mr. Gordon:

Before you leave our department, I would like to thank you for your efforts to preserve the environment of our beautiful state. It is a comfortable feeling to know that a person with your background in Public Health has been helping to make policies for our state government.

Thank you also for numerous documents you have sent me over the last few years. I have read them with great interest and passed many of them on to others who are ecologically minded. I have one request. If there is a hard copy of your speech on Population Control, delivered at the APHA meeting (in Los Angeles, I believe) I would like very much to have it. The cassette tape was available to us, and I liked it very much, but would like to share your ideas with others. Again, thank you, and my best wishes go with you to your new position.

Sincerely yours,

Sorraine Saffard
Mrs. Lorraine Gafford, Supervisor

Federal Program Certification Section

LG/al



720 South Colorado Blvd. South Tower, 970 Denver, Colorado 80222 Phone (303) 756-9090 Fax (303) 691-9490

Reply to: Department of Environmental Protection 700 N. Tryon Street Charlotte, N.C. 28202-2236

### MEMORANDUM

TO:

Larry Gordon, Chairman

committee on the Future of Environmental Health

FROM:

John M. Barry, Ph.D.

First Vice President

DATE:

June 16, 1992

SUBJECT: Requested Comments on Draft

I sat down last night and reviewed your draft of "The Future of Environmental Health", and I must say that I was very impressed and enthusiastic about the recommendations that you put forth on the cover memo.

In a way, the Committee's report brings back a lot of memories of things that I have been saying ever since I was elected to a Regional Vice President position. In particular I am referring to the concept that this organization, NEHA, must broaden its membership and expertise to include disciplines other than just those programs which are sanitation related. In proposing this idea, Diane Evans and I worked long and hard on revising the membership brochure to where it would not be "negatively attractive" to environmental professionals not directly associated with the traditional environmental health activities. Most of our recommendations were approved, although I still do not feel that we went quite far enough.

As you know, this organization has been supported in a fantastic way by many members who have given their entire lives to the protection of the public's health through environmental health activities. The unfortunate fact of the matter, and one which is stressed in the draft, is that times are changing and the practice of environmental health is evolving at a very rapid rate. And as such, it is incorporating many more fields of interest than just traditional environmental health fields. It is my opinion that the academic sector is trying to address this change, but I don't feel that NEHA's existing membership has fully come to grips with the idea.

Your connection between environmental health and environmental protection is right on the mark. It is time that we realize this and begin to network more with other disciplines such as land-use, transportation, resource development and utilization, as well as economic development. I have been trying to do this in my area for

Larry Gordon Page 2 June 16, 1992

a good many years, and I must say it is working. We are having more and more instances where we have been asked for our opinion (even by organizations traditionally involved in environmental utilization) and more importantly, have seen our non-binding recommendations used in the development of proposals, both public and private.

I also would agree with your comment that there is no standard organizational model for environmental health and protection programs and agencies. At one time my department had all traditional environmental health programs plus air, water and solid waste. Then due to political pressure, it was decided that the traditional programs were "health related" and should be as a division of the health department and the air, water and solid waste programs were not "health related", and were therefore placed in a Department of Environmental Protection (sounds familiar, doesn't it?). Nevertheless, while seemingly not the best organizational arrangement, we have been making the best of it, even with the fragmentation.

So, as you can see, I am very much in agreement with your report, and you have my complete support. However I would like to suggest that item 21 on page 17 get a little more elaboration. I think this is a very important factor. Environmental organizations and practitioners must be more involved during the planning stages of land-use and similar activities to prevent development in a manner which possibly will have adverse affects on health and the quality of life in the future.

Thank you for the opportunity to review the draft. I look forward to seeing you in Winnipeg.

# JOINT INSTITUTE FOR ENERGY AND THE ENVIRONMENT

327 South Stadium Hall Knoxville, TN 37996-0710 Telephone: 615/974-4251 Fax: 615/974-1838

November 2, 1992

Professor Larry Gordon
Department of Public Administration
University of New Mexico
Albuquerque, New Mexico

Dear Larry:

I have just finished reading "The Future of Environmental Health" and I wanted to tell you that I believe it is an excellent document.

You and your committee have cut through the morass and gotten to the heart of the issues involved in assuring that we do the best that we possibly can for the health of our people. I hope that this document gets the wide circulation that it deserves and becomes must reading in many quarters -- especially as we move into a new four year presidential term when environment and health care will take center stage.

Congratulations on providing a major contribution to understanding.

Sincerely,

Milton Russell

Director, Joint Institute

millio Rungell

for Energy and Environment

# GARREY CARRUTHERS Governor



OFFICE of the GOVERNOR State of New Mexicos Santa lig \ N7503

. 21

June 23, 1988

Mr. Larry Gordon, Secretary Health & Environment Department Harold Runnels Building 1190 St. Francis Drive Santa Fe, New Mexico 87503

Dear Larry:

Your resignation, effective June 30, 1988, is accepted with regret. I want you to know how much I appreciate your service to the administration.

Your role in bringing stability and professionalism back to the Health and Environment Department has been invaluable. Your participation as a knowledgeable, thoughtful and active member of the cabinet has been of great service to the whole state. Your receipt of the Distinguished Public Service Careers Award this week is an appropriate culmination of your public service.

I look forward to continuing to work with you, albeit in a somewhat different relationship, in the coming months. You leave with my very best wishes for an interesting and exciting future and my sincerest thanks for your past service.

-Sincerely

Garrey Carruthers

Governor

1 18.

GC:pc 88/06/0680

# South Carolina Department of Health and Environmental Control

2600 Bull Street Columbia, S.C. 29201

Commissioner Michael D. Jarrett \*

Board

Moses H. Clarkson, Jr., Chairman Oren L. Brady. Jr., Vice-Chairman Euta M. Colvin, M.D., Secretary Harry M. Hallman, Jr. Henry S. Jordan, M.D. Toney Graham, Jr. M.D.

June 10, 1988

Mr. Larry Gordon New Hexico Health and Environment Dept. Scientific Laboratory Division 700 Camino de Salud NE Albuquerque, NM 87106

Dear Larry,

It is with a great deal of regret that I hear of your retirement. That does not mean I am not envious, but that you are making me feel a lot older.

Through the years I have come to know you personally as well as professionally. You have made an effort to make the citizens of New Mexico aware of environmental health, but even more, you have campaigned for the same projects nationally. Throughout your professional career your thoughts and deeds have been nothing but exemplary.

I want to wish you the best in your retirement. May it be as successful as your career in public health.

Sincerely,

Richard K. Rowe, R.S., Director Division of Regulation and Enforcement

Bureau of Environmental Sanitation

:kt



#### Post Office Box 968 Santa Fe, New Mexico 87504-0968

ENVIRONMENTAL IMPROVEMENT DIVISION
Carlsbad Field Office
406 N. Guadalupe St.
Carlsbad, N.M. 88220
(505) 885-9023

GARREY CARRUTHERS

LARRY GORDON Secretary

CARLA L. MUTH Decuty Secretary

June 10, 1988

Mr. Larry J. Gordon

ON THE OCCASION OF YOUR RETIREMENT

Dear Larry:

It is very seldom that we take the opportunity to say "thanks" to somebody who has had a positive influence on us. This is especially true if our acquaintance has not been really close. I want to take that opportunity.

Very soon after starting work for the State of New Mexico as a Sanitarian serving in the Carlsbad area, way back in 1965, I became aware of an associate named Larry Gordon. For the following twenty-three years we have been associated in one way or another - - fellow laborer, professional associate (NMEHA, NEHA, NMPHA, and APHA) and boss. Each contact we have had has been, without exception, a pleasant experience.

The most memorable experiences I have had with you have been those few occasions that we have shared one-on-one. Each time we've met, you have, without fail, treated me with respect as a professional and as a person. This has been significant to one who has often found himself cast in the role of the country cousin come to town, and somewhat awed by his surroundings. You have always displayed the ability to make a person near you feel a strong sense of personal worth. I have been the recipient of that talent and you have my thanks for the experience.

You have been a leader worthy of emulating and a co-worker of whom your associates could be proud. Even though our acquaintance has not been as close as I would prefer, it has been a real pleasure to work alongside you.

You have all my best wishes for your retirement. Even though I cannot envision you just hanging it up and wearing a rocking chair, I hope these retirement years can be the proper culmination of the full and useful life you have enjoyed this far.

Please be aware that if ever I can be of service to you and/or your family, you have but to let me know.

Sincerely,

Tom Burt

TB/acv



#### Post Office Box 968 Santa Fe, New Mexico 87504-0968

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CAPLAL MUTH Deputy Secretary

June 14, 1988

Mr. Larry Gordon P.O. Box 968 Santa Fe NM 87504-0968

Dear Larry:

I welcome this opportunity to express in writing my congratulations on your successfully bringing the stability, professionalism, and "good sense" to HED that permitted comfort and confidence in dealing with day to day activities or crisis.

It is a pleasure to provide support to the department in its new mode of having programmatic activities focused on articulated goals and with demonstrated progress towards those goals.

Good luck and good health in your retirement.

Sincerelva

George Parascandola, Manager

Office of Internal Audit

TWO IS NOT THE STATE OF THE STA

Larry Gordon, MPH Secretary, New Mexico Health and Environment Department P.O. Box 968 Santa Fe, NM 87504-0968

### Dear Larry:

Although I have had to work hard to overcome my innate distrust of a manager with a clean and tidy desk, it has been my pleasure to know and work with you for these past ten years.

Even though we have not always agreed on public health approaches or priorities we have always been able to discuss our perspectives with a healthy respect for each other's views.

I'm especially pleased to have had the opportunity to work for you during your all too short service as HED Secretary. Over the last 18 months you have demonstrated a trust in my abilities and offered me challenges and opportunities that I have not enjoyed in the past. I have learned from them and broadened my views and for that I'm most appreciative.

I wish you weren't leaving, but I certainly understand. I do not plan to be in full time public service beyond my 25 years. I wish you good health and enjoyment in whatever you chose to focus your energies on. Its been a pleasure.

Warmest Regards,

Barak Wolff

246 N. High Street Ost Office Box 118 Jumbus, Ohio 43266-0118

Telephone (614) 466-3543

June 14, 1988



Larry Gordon
New Mexico Health & Environmental Department
c/o Louis W. Hughes
Scientific Laboratory Division
700 Camino De Salud NE
Albuquerque, New Mexico 87106

Dear Larry:

I am happy for you, yet saddened to hear of your retirement. The name Larry Gordon has been and will continue to be one of the pillars of the environmental health profession. Although I have only had the opportunity to know you for a couple of years, I have known of your work for years. It is through your earlier efforts that our profession was able to advance as it has.

I know that you will be missed but I can think of no better way for one to retire than as you, with all the successes and respect that is awarded you. I wish you all the best.

Sincerely,

Faura Studevant Bowers, R.S. Division of State Environmental Health Services Ohio Department of Health

LSB/efb

#### NEW MEXICO DEPARTMENT OF AGRICULTURE

VETERINARY DIAGNOSTIC SERVICES 700 Camino de Salud NE Albuquerque. New Mexico 87106



June 1, 1988

Mr. Larry Gordon Secretary, New Mexico Health & Environment Dept. P. O. Box 968 Santa Fe, NM 87504-0968

Dear Larry:

It is with a great deal of regret that I write this letter of commendation. Regret that you are leaving the New Mexico Health and Environment Department. Regret that you will no longer guide the Scientific Laboratory. However, commend your efforts to combine laboratories especially in a state with low density population and a state with large per capita of state employees. Your foresight and direction will not only give better service, but also save money for the citizens of New Mexico.

Larry, I wish you well in your future endeavors and congratulate you on your successes.

Sincerely,

(Clair M. Hibbs, D.V.M., Ph.D. Director of Veterinary Diagnostic Services

CMH: eks



#### Post Office Box 968 Santa Fe, New Mexico 87504-0968

Environmental Improvement Division
District IV
315 N. Atkinson
Roswell, NM 88201
(505) 624-6046

GARREY CARRUTHERS

LARRY GORDON Secretary

CARLA L. MUTH Deputy Secretary

June 2, 1988

Mr. Larry Gordon Secretary Health and Environment Department State of New Mexico PO Box 968 Santa Fe, New Mexico 87504-0968

Dear Larry,

It has been a great pleasure working under your direction with EID. When you were appointed Secretary, all of the staff in District IV expressed their approval.

I've informed John Guinn of your intent to retire and I'm sure he will respond in some way.

The staff of District IV, EID wishes you well in your retirement, however active it may be.

Yours truly,

Garrison A. McCaslin District IV Manager

GAM/1t



#### OFFICE OF GENERAL COUNSEL Post Office Box 968 Santa Fe. New Mexico 87504-0968

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CARLAL MUTH Deduty Secretary

June 17, 1988

Larry Gordon, Secretary
Health and Environment Department
Post Office Box 968
Santa Fe, New Mexico 87504-0968

Dear Larry:

From my first days with the brand new Health and Environment Department, I became happily aware I had made the right move. A sense of mission, of integrity and ethics, animated the Health Services Division. That emanated directly from Mike Burkhart and shortly I found this in turn emanated from you with your outspoken dedication to public service professionalism. That dedication gives HED its underlying strength and sustains the career staff, and I include the support staff, through the inevitable buffeting from change and outside forces.

Your return revitalized HED and I am sure that vitality will not soon be dissipated. I for one dedicate myself to maintaining its strength.

Personally, I thank you for including me on your team, for intellectual inspiration, and for your personal concern and support.

To you and Nedra, best wishes and have fun!

Sincerely

FLORENCERUTH J. BROWN

General Counsel

FJB:vmj



Santa Fe, New Mexico 87504-0968

Jun 17 5 35 ... 00

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CARLA L MUTH Deputy Secretary

15 Jun 1938

Dear Lang, I am writing to let you beau that I am my that you are saving des. I have enjoyed the intert that we have book awing the three months since I began working here. I like forward to working with men in the petine as our paths was - public Leville and would espicially value som in the future as its need may were regarding my own conece in public heather. You love y lat wester -, harlic leage



#### SCIENTIFIC LABORATORY DIVISION 700 Camino de Salud NE, Albuquerque, New Mexico 87106 (505) 841-2500 Loris W. Hughes, Ph.D., Director

GARREY CARRUTHERS
Governor

LARRY GORDON
Secretary

CARLA L. MUTH
Deputy Secretary

June 3, 1988

Mr. Larry Gordon, Secretary Health & Environment Department P. O. Box 968 Santa Fe, NM 87504-0968

Dear Mr. Gordon:

I appreciate the years of service you have rendered to the city and state in numerous capacities. The causes of environment and health have been promoted extensively under your leadership.

Personally, I owe my presence here at the Scientific Laboratory Division to you and again thank you for providing me the opportunity to serve the State of New Mexico.

Sincerely,

Curtis B. Coleman, Ph.D. Chief, Chemistry Bureau

CBC/mnc



#### Post Office Box 968 Santa Fe, New Mexico 87504-0968

GARREY CARRUTHERS
Governor

LARRY GORDON Secretary

CAPLA L MUTH Deputy Secretary

June 16, 1988

Larry Gordon, Secretary Health & Environment Department Post Office Box 968 Santa Fe, New Mexico 87504-0968

Dear Larry:

Since Loris had this wonderful idea of people everywhere writing you letters, I did not want to miss this opportunity.

How can I ever describe to you how I feel about the wonderful support and tutelage you have given me over the last 18 months. The "HED" experience has been unique, crazy, inspirational, depressing, great fun and totally overwhelming. What I can't figure out is how in the world am I going to survive without you. Are you sure this is the best idea you've ever had?

I realize that everyone comes to conclusions about their careers but I am going to miss your steady hand and calm judgment so much. You are one of those rare individuals that gives so much to all of us around you.

I know you will continue to give service to the citizens of the state in a variety of ways. Good luck in all your future endeavors. May happiness and total pleasure surround you. Also don't forget to smell the roses and catch the fish.

Sincerely,

Carla L. Muth Deputy Secretary



# Post Office Box 968 Santa Fe, New Mexico 87504-0968 Beverly Jimmerson, Director Behavioral Health Services Division

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CARLA L. MUTH Deduty Secretary

May 16, 1988

Larry Gordon, Secretary Health and Environment Department Post Office Box 968 Santa Fe, New Mexico 87504-0968

Dear Larry,

It is not unusual in the business world to encounter men of strength and conviction, those who convey a sense of knowing where they are going and having the stamina and dedication to get there.

It is somewhat less frequently that one meets men who posess a sensitivity to the needs of mankind and a willingness to sacrifice personal gain for the less tangible satisfaction of alleviating need and suffering.

Extremely unique, however, is the person who successfully melds both character types. I count myself as fortunate to have had the opportunity to work with you, Larry, to witness your rare combination of perception and compassion coupled with vision and purpose. You exemplify my concept of "professionalism" and renew my esteem for what "public service" can mean. I am grateful for the year we have worked together; I wish you and Nedra only the things you want; and I hope and trust our paths cross frequently in the future.

Sincerely,

Beverly



#### Post Office Box 968 Santa Fe, New Mexico 87504-0968

#### ENVIRONMENTAL IMPROVEMENT DIVISION

Michael J. Burkhart Director GARREY CARRUTHERS

LARRY GORDON Secretary

CAPLA L MUTH Deputy Secretary

June 7, 1988

Larry J. Gordon, Secretary Health and Environment Department P.O. Box 968 Santa Fe, NM 87504-0968

Dear Larry:

Time does fly when you're having fun, and it really has been fun (most of the time) over the many years I have worked for or with you.

Since the then young New Mexico connection pleaded, bargained and eventually induced me to seek employment in New Mexico in 1969 while attending the University of Minnesota Graduate School of Public Health, I have never been sorry. I arrived in Santa Fe at the time the Cargo administration was about to leave, the first King administration was about to come in, and you were serving as the Director of the State Environmental Services Division within the old Health and Social Services Department. I was fortunate to arrive on the ground floor of your creation or at least authorship of the Environmental Improvement Act creating the Environmental Improvement Agency and the Environmental Improvement Board. It was during this time also that the environmental movement took a dramatic turn upward and the first Earth Day was celebrated in the early 1970's.

Since my association with you starting in 1969 in the Land of Enchantment and up to the present time, a grand scheme of environmental management, consumer protection and public health has been structured in New Mexico under your leadership and direction that serves as a model for the rest of the nation. It has been my pleasure to serve for and with you and to be a small part of your development of the most comprehensive environmental/public health system that I know exists. As I have learned through my personal and professional experience over these years, I very much appreciate and understand the courage and dedication that you must have endured in pioneering the new era of environmental and public health management not only here in New Mexico, but nationwide. Your personal and professional achievements that have and certainly will continue to improve the quality of life for all of us on this earth are a legacy that you should be deeply proud.

MGUAL DRACETLANT BYALL FOR

Larry Gordon Page 2 June 7, 1988

I will look forward to a continuing and long association with you, Larry, as I know our paths will cross many times before He calls us. The pleasure has truly been mine. In testimony to that I am hereby providing my little gift to you by writing off forever and shredding the chits for the substantial number of lunches that you probably owe me.

My best wishes to you and Nedra for a great retirement.

Best personal regards,

don F. Thompson Deputy Director

Community Protection Programs

JFT/ps

#### Dear Larry:

If you remember, I went to work for the Environmental Improvement Agency in August, 1971. It was then that we had the opportunity to meet for the first time; it marked the beginning of my career in public health.

I have to admit, however, that prior to that time, I had some misconceptions about public health, particularly the environmental health profession. I didn't understand it very well at that time in my life.

I had spoken to my advisor, Dr. Lora Shields, of New Mexico Highlands University, who advised me to write to your office in Santa Fe. I received some materials, including some articles which you had authored. I was most impressed by one in particular, entitled, "Environmentalists Must be Aggressive, Creative." It said more about the environmental health profession than I had previously understood. It did, quite frankly, change my limited "health inspector" view of the profession to a more comprehensive and challenging one of the "environmentalist."

I saved that article, and I find that today, nearly 20 years later, it establishes a philosophy and foundation for environmental health professionals to follow. Perhaps you should re-submit it for another generation of environmentalists to read - God knows they need it!

Well, the opportunity has now arrived to thank you for that initial and invaluable guidance which helped me to make up my mind about a career, and to express my sincere gratitude for the support, encouragement and assistance you have given me since that time. Your advice has always been very important to me as I have broadened my background in related public health areas.

Someone once referred to me as "one of Larry's boys". I'll never know exactly why, but I will say that I never argued the point.

Don't forget to stay in touch!

Sincerely,

Oley Georgiese



# SCIENTIFIC LABORATORY DIVISION 700 Camino de Salud NE, Albuquerque, New Mexico 87106 (505) 841-2500 tons W. Hugnes, Ph.D., Director

GARREY CARRUTHERS
Governor

LARRY GORDON Secretary

CARLA L. MUTH Deputy Secretary

The Honorable Larry Gordon Secretary for Health and Environment State of New Mexico Santa Fe, N.M. 87504

Dear Larry:

Congratulations on your retirement. Your performance in that position has been CHARACTERISTICALLY GORDON---perfection, nothing short of amazing, astonishing and with an air of smcoth professionalism. The Department now has a new image. It is pulsating with new life, ready to accept and conquer the challenges and criticisms which daily come to HED. We are proactive. I have been a witness to many others in their attempts and failures to do--what you had nearly completed in the first six months. You coached and coddled it for another year and a half---now it is time to move on. And the resignation--equal to many of the other things you do---unexpected and at first thought, seemingly wrong. But on contemplation, understood, accepted and clearly the correct decision.

Thanks for the opportunity to work with you. I probably would have never come back to New Mexico in 1973 had I not known change was taking place and much to my great pleasure you selected me to work with you in the Scientific Laboratory System. Those were years of great challenge and change and thanks to you I was a participant in the consolidation of lab services. I would not be doing what I am today had it not been Larry Gordon who called to say Aaron was resigning and would I consider applying. Coming back to the SLD was a very good decision which I would not have made without your encouragement. The consolidation of New Mexico's lab services was your good judgment and represents a continual challenge to balance the consolidated services and the individual program needs. I believe it is this tension or paradox which is the genius of the consolidated lab and will always be the major problem/opportunity.

May the wind always be at your back.

Sincepely,

Loris W. Hughes, Ph.D.

Director, SLD



#### Post Office Box 958 Santa Fe, New Mexico 87504-0968

GOVERNOR GOVERNOR

LARRY GORDON Secretary

Deputy Secretary

June 14, 1988

Mr. Larry Gordon
Secretary, Health and Environment Department
P.O. Box 968
Santa Fe, New Mexico 87504-0968

Dear Larry,

It was a shock to me that afternoon, as I think it was to many, when you announced your retirement from state government. It was an equal shock to me, now over fifteen months ago, when you offered me a position with the department. I am sure that you had many to choose from and I'm glad you chose me. This has been both the most frustrating and the most rewarding position I have ever had. Learning about the "wheels of state government" has been an exciting process with more to come. I thank you for the opportunity to have worked with so many truely dedicated and committed people and for the personal support and encouragement I have received from you.

I haven't known you as long as many, but it didn't take me long to respect you as a person and a professional. Not only are you a widely recognized public health leader, but you are also a very compassionate and understanding person with a strong sense of fairness. For all these things I thank you and wish for you and your family the best that life has to offer.

sincerely,

Sabine M. Hedberg



Thomas J. Shinas

Hearing Officer

35 General Sage Drive

Santa Fe. New Mexico 87505

(505) 982-8684

Member National Panel Arbitrations

Member, National Assn. Administrative Law Judges

June 16, 1983

Dear Larry -

You've come a long way since Silver City and your record of achievement is second to none.

So relax, enjoy your family and friends and maybe we can go to Engle and shoot some Quail this fall.

Best Wishes,



#### OFFICE OF HEALTH POLICY AND PLANNING

Post Office Box 968 Senta Fe, New Mexico 87504-0968 (505) 827-2721

DALE PATRICK CURTIS

June 14,1988

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CAPLA L. MUTH Deputy Secretary

Mr. Larry Gordon Secretary, Health and Environment Department P.O. Box 968 Santa Fe, New Mexico 87504-0968

Dear Larry:

It is definitely with mixed feelings that I wish you a long and happy "retirement". You have been a major, positive influence in my career for many years and I will miss that. At the same time, I am very aware of your long and distinguished contributions to public health, and how much you deserve the opportunity to change the pace and focus of your activities.

You have provided me with significant opportunities for growth over the years. When I was an unseasoned field Environmentalist, your policy of actively encouraging people to obtain their Master's degree facilitated my return to school, where I, indeed, earned my MS in public health. As graduation time approached, it was you who made sure I was provided with a choice of positions, to lure me back to the state. Upon my return and acceptance of one of those positions, the support and belief in my capabilities provided by you and Tom Baca were fundamental to my continued growth as a public health professional. You supported me at times when it would have been easier to simply bow to other influences, and I am grateful for that.

I am also grateful for the opportunity you provided me during my pregnancy to work with you and the City of Albuquerque Environmental Services Department. I truly believe Amanda was born a healthier child because of the stress reduction provided by your contract with me. I also found it enlightening and fun to work on a contract basis with that organization.

When you became Secretary of this Department you again took a chance on me, by appointing me to my present position. You knew I had no experience in the health planning aspect of public health, yet you assigned me the responsibility of instituting a revitalized health planning effort in the Department. I have learned an enormous amount during the past year and a half about things I had always assumed were being addressed. (How wrong I was!) There are many days I feel frustrated, over-worked and misunderstood, but I'm having the time of my life and would not willingly volunteer to give up this challenge.

In addition to providing me with these job opportunities and challenges, you have served as a role model for my development as a manager. Your strong sense of ethics has proved that one does not have to compromise one's self to be professionally successful. Your acceptance of the imperfections of life has challenged me to perform to the best of my abilities, but has given me the freedom to make mistakes from which I can learn and improve. Your willingness to listen to the various arguments and facts on issues and then make a decision has proven that making an occasional wrong decision is much better than making no decision at all.

I truly hope your retirement years will be pleasurable. I know you will continue to be an active advocate on public health issues and I look forward to the times we will be able to work together on projects. I hope you catch lots of fish, hike through real mountains instead of paper ones, and generally enjoy a less frantic pace in the coming years.

Sincerely,

Dale Patrick Curtis



June 10, 1988

Larry Gordon, MPH Secretary Health & Environment Dept. 700 Camino de Salud NE Albuquerque, NM 87106

Dear Larry,

In recognition of your retirement from the State Health and Environment Department, I'm writing this letter to acknowledge the significant contribution you have made to the welfare of this state.

New Mexico has been blessed with an individual who has provided consistent progressive leadership in improving the public health of our state over many years and in many distinguished positions. Your vision and accomplishments have been appreciated and recognized nationally.

As a health educator and Executive Director of HealthNet New Mexico, I would like to acknowledge your committment to health promotion and disease prevention. It is encouraging to see our state's public health community begin to reprioritize its health agenda to address chronic disease prevention strategies. I look forward to following your next career move, and supporting your future activities.

With gratitude and admiration,

Bruce Leonard, MPH Executive Director

HealthNet New Mexico



1306 W. Stevers Carlobad MM 88220 June 24, 1988

Larry Gordon NM HED/PHD P.O. Box 9'68 Santa Fe. NM 87504-0968

again we say goodbye to you from Dear Larry Healthand Environment and I want to wish you well in your retirement. You have, in my estimation, been a good friend to my estimation, been a good friend to Health throughout the years, even in the Host absence between terms. I know your Knowledge, energy and vitality will keep you going and you won't just "having will keep up the good work it up", but will keep up the good work

even on the eidelines as being an advocate for health.

Dest to you in the future

Sherm J. Kecerus RN. CNP Surcerel Carlobad Health Office



## STATE OF NEW MEXICO LOS LUNAS HOSPITAL AND TRAINING SCHOOL

Carolyn Klintworth ADMINISTRATOR GOVERNOR

Larry Gordon

SECRETARY FOR HEALTH & ENVIRONMENT

Garrey Carruthers

Carla L. Muth DEPUTY SECRETARY

July 27, 1988

Larry Gordon 7100 Carriveau, N.E. Albuquerque, New Mexico 87110

Dear Larry,

We hope that you are enjoying your retirement and doing all the things that a busy work schedule with HED would never permit. Please know how much you were appreciated during your tenure as our Secretary. Your support of our facility, helping us through a trying year, enabled us to become more stabilized and healthy, both financially and programmatically.

The staff here enjoyed your "parting thoughts." The "thoughts" reflected a management philosophy long overdue in state government which we're sure will continue under Carla Muth.

Our best wishes for interesting days ahead.

Sincerely,

Carolyn Kintworth

CK:amp



Post Office Box 968
Santa Fe, New Mexico 87504-0968
MARY LOU MARTINEZ, DIRECTOR
PUBLIC HEALTH DIVISION
(HEALTH SERVICES DIVISION)

GARREY CARRUTHERS Governor

> LARRY GORDON Secretary

CARLA L MUTH Deputy Secretary

June 27, 1988

Larry Gordon, Secretary Health & Environment Department 1190 St. Francis Drive Santa Fe, New Mexico 87504

Dear Larry:

This gift is in remembrance of your longstanding efforts to professionalize New Mexico public health workers. Although your dress code got all the publicity, there are many of us who developed in the public health profession as a result of the graduate programs you made available and encouraged us to take. Perhaps more importantly, we benefited from your consistant advocacy in speech and action of your vision of "health promotion and disease prevention" long before that phase became the public health motto it is today.

Your insistance upon public health workers being managers, as well as programmatic do gooders, resulted in administrative professionalism to complement the technical professionalism that you promoted through educational and training standards which kept political reward hiring minimized.

Some of us in the Department still grumble about your expectation of professional dress, but all of us are proud of the national reputation for professional work that New Mexico public health employees enjoy. Much of that reputation is due to you personally, and to your influence on the development of public health people and systems in New Mexico since 1950.

THANK YOU!



## UNIVERSITY OF MINNESOTA TWIN CITIES

Division of Health Services Administration C309 Mayo Memorial Building, Box 97 420 Delaware Street S.E. Minneapolis, Minnesota 55455 (612) 624-1110

November 28, 1988

Mr. Larry Gordon Visiting Professor of Public Administration University of New Mexico Albuquerque, NM 87131

Dear Larry:

I received your letter about the personnel issues in the field of environmental health and will follow up with our congressional delegation to raise their awareness as your leadership is attempting to do.

I realize that I did not appropriately recognize your transition from state government to what I hope is an enjoyable position as visiting professor. Larry, you have provided inspirational leadership to the field of environmental health as well as to public health, in its broadest definition. I've always admired your productivity and clear, pragmatic thoughts. You've done an immense amount to elevate the status and contributions of public health, and I hope you can now enjoy passing your enthusiasm on to other students who can continue that work.

All my best personal wishes.

Very truly yours,

L∉e D. Stauffer

Associate Professor and Chair Public Health Administration

LDS/mgd



### NEW MEXICO VETERANS CENTER

Post Office Box 927 Truth or Consequences, New Mexico 87901 GARREY CARRUTHERS Governor

LARRY GORDON Secretary CARLA L. MUTH Deputy Secretary

July 20, 1988

Larry Gordon 7100 Carriveau, NE Albuquerque, New Mexico 87110

Dear Larry,

You need to know how sorry I personally am to see you leave HED. The opportunity you provided me will never be forgotten.

You can't imagine my surprise when Professor Stouffer, during Public Health 6926, interrupted his lecture on environmental health to extol the accomplishments that a public health professional, Larry Gordon, had made in focusing on prevention rather than cure! I proudly stood up and said, "That's my boss!"

I completed the course in public health, financial analysis and health economics and received my MHA on your coattails - so, thank you.

Soon after I returned to New Mexico, I attended a meeting at the New Mexico Hospital Association and received the work of the Governor's Health Policy. Advisory Committee. The policy, with its emphasis on prevention and health promotion, looks and sounds surprisingly like Larry Gordon! The State of New Mexico has much to be grateful for and since most citizens may never write you a letter, I just wanted you to know how much I have appreciated your impact. I think you made a difference.

Very truly yours,

Marquita George Administrator

MG:dcg